

White Paper

Digital Innovation

Global Consumer Health Trends 2023

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Consumer health companies continue to lag behind sectors such as banking and entertainment in adopting digital approaches. However, the pandemic has driven growth in investment in digital innovations across many markets.

Today's healthcare consumer is expecting not just a pill-in-a-pack product. They expect value-added, holistic solutions that blend the physical product in their wider healthcare lifestyle through value-added services such as on-going support via an app; or digital therapeutic products that have a direct impact on their health.

HCPs are also responding to the consumer desire for a more holistic approach, offering more services whether online or off, and in turn that has made HCPs demand a broader approach to engagement with industry. Online information channels are now key for HCPs as they find themselves time-poor in an ever more demanding healthcare environment. So, innovating on how you engage these crucial stakeholders is also key.

One market - the Middle East - a dynamic, young and fast-growing area encapsulated this shift perfectly.

Middle East: Consumers and HCPs move to digital approaches

As in many markets, digital approaches represent the way forward in consumer health in Saudi Arabia and the UAE, with stakeholders including consumers and healthcare professionals (HCPs) moving to digital channels. HCPs are embracing virtual interactions, but tend to prefer a combination of face-to-face and online interactions to 100% digital ones (Exhibit 1).

Many HCPs offered telemedicine during the pandemic, and over four-fifths (82%) are still offering this post-pandemic. An estimated 93% of HCPs rely on information from online medical channels, selecting sources based on trust and the availability of clear, comprehensive information. The need to pay fees to access content is a barrier in the current digital landscape. HTPs interact with digital channels almost daily and are often willing to spend close to half an hour on information sources of interest. Medical journals and scientific papers are the favorite sources of information, a trend that has continued for many years. Digital sources may change this, however. For video detailing, HCPs typically prefer YouTube, with no adoption of instant messaging apps to date in the Middle East.

Exhibit 1: HCP trends in the Middle East

Physical vs digital interactions?	90% HCPS are back to preferring physical over purely digital interactions
Preferred devices for content	70% HCPs look for content on smartphones
Top 5 online medical channels	MEDSCAPE UpToDATE, WebMD, PubMed, Health Affairs
Valued sources of information for additional knowledge	100% Respondents value congresses/ symposiums/ conferences/ scientific events
Preferred content	Prefer journals/ scientific papers followed by guidelines from trusted associations
Social network platforms	YouTube videos are considered as a top source of information when it comes to social platforms; Instant messaging apps are yet to witness growing adoption

HOW IS DIGITAL APPROACHED CURRENTLY?



End- to End approach which connects various stakeholders

- Where to begin?
- Large upfront investments
- Understanding the focus on the bigger picture



ROI on digital investments

- Unsure of measurement KPIs
- Individual digital projects did not yield necessary results or were stalled at various stages due to lack of internal stakeholder buy-in

HOW SHOULD DIGITAL BE APPROACHED?



Go deep into the care journey to identify actionable intervention points



Stay Agile. Experiment, fail fast. Measure milestones achieved at each step and re-design approach



Know when to **build/partner**. Scaling up often requires us to reassess our resources to understand how best we maximize our reach and returns



Healthcare is ultimately a large ecosystem with multiple stakeholders - providers, regulators, payers, pharma, and patients. Become the ecosystem enabler

Consumers in Saudi Arabia and the UAE currently have high standards for their purchasing interactions, expecting to be able to make a purchase with two clicks, but wanting in-person customer service to be available as well. This trend is expected to continue post-pandemic. Awareness of established digital health solutions such as e-Pharmacy and telemedicine remains high in both Saudi Arabia and the UAE, with Internet penetration close to 99% in both the countries.

Consumers primarily value the convenience and time savings offered by these solutions. Both these countries could accelerate the development of healthcare services by developing new business models and investing in promising technologies and value propositions. Consumers are broadly comfortable with ePharmacy and telemedicine, but some are unaware of these options, and others still prefer face-to-face interactions.

Although digital investment is taking place in some areas of the market, there is still ambiguity about the best digital approaches. Agile and programmatic approaches will help ensure successful investments (Exhibit 2). There remains reluctance to make the large investments required, as well as uncertainty on what metrics to use for KPIs. HCPs' preferences for digital engagement should also be considered in the context of other current healthcare innovations. New commercial models should be agile and reach out precisely to target audiences, helping save time on meetings without compromising the quality of interactions. Omnichannel approaches can help interact with all healthcare stakeholders.

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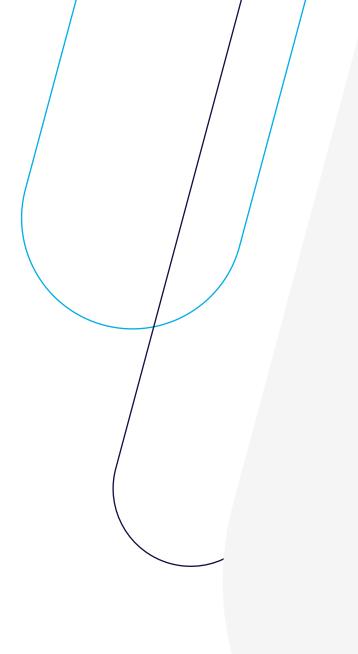
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